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A View from the Bridge

by
RADM
Paul A. Welling
USCG

I'm delighted to be aboard as Chief, Office of Readiness and Reserve and delighted to be a part of the team that contributes so meaningfully to our Coast Guard military preparedness.

These are challenging and exciting times. Our national defense mission is growing in both size and detail. The Maritime Defense Zone (MDZ) has generated a need for integrated, detailed planning by Reserve and active duty personnel unmatched during my 28 years in the Service.

We're doing more Command Post Exercises (CPX) and Field Training Exercises (FTX) than we've ever done before, and these exercises are testing our plans and contributing to our mobilization skills. More and more Unified Commands (CINCLANT, CINCPAC) OPLANS include Coast Guard Units, manned exclusively by Reservists in some cases.

We're acquiring limited amounts of Reserve equipment, such as the PSU patrol boats in the Ninth District. My biggest challenge will be acquiring the necessary resources for support and steady, modest growth. That translates to getting increases in appropriations and authorized Reserve Strength; a continual battle throughout each budget year.

I welcome your ideas, and your participation in informing the American public, the Administration, and the Congress of the truly great job being done by our reserve and active duty per-



Rep. Montgomery poses with SK3 Skaife (left) a Reserve G.I. Bill user, and YN3 Evans (right) an active duty G.I. Bill participant.

Reserve G.I. Bill Becomes Permanent Program

On May 21, 1987, the President of the United States signed into law the bill making the New Reserve G.I. Bill a permanent program. In recognition of the efforts of Representative G. V. (Sonny) Montgomery (D-MS), the law also changed the name of the program to the Montgomery G.I. Bill.

Originally, the program was set up as a trial program to be tested from 1 July 1985 to 31 June 1988. Due to the overwhelming success of the

program, there was virtually no opposition to making the program permanent.

The Montgomery G.I. Bill has received strong support from all the Reserve Components. It is the first G.I. Bill that also provides benefits to reservists. Educational benefits attract a higher quality recruit, and help keep reservists in because, to maintain eligibility, reservists must continue to drill satisfactorily in the Selected Reserve.

The program entitles eligible reservists \$140 per month for full-time study, \$105 per month for three-quarter-time study, and \$70 per month for half-time study.

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MPS-Explosive Loading Detail: Jacksonville, FL

With the docking of the PFC Eugene A. Obregon on October 5, 1986, at the port of Jacksonville, a two-year military explosives loading operation got underway. The job of supervising the handling of military explosives is one of the Coast Guard's many statutory responsibilities and has been on-going for the past 40 years throughout the United States at ports capable of handling this type of cargo.

The responsibility of monitoring this operation fell to the Coast Guard Marine Safety Office at Jacksonville, Florida. However, due to MSO Jacksonville's sparse resources and their need to continue daily operations, they turned to Seventh District Reserve personnel for support.

Reservists are a logical source of assistance since this type of work is a high priority wartime mission of the Coast Guard Reserve. This operation provides excellent practical experience to personnel who are trained, or are training for, explosives handling supervisors, boat crews that are part of a port security detail, and those mobilizing to an Operation Center. Participating personnel are not receiving basic training; they are expected to report for duty fully qualified.

Since personnel and funding requirements for the project far exceed the ability of the Seventh District's Reserve resources, reservists from the First, Third, Fifth, Ninth, and Thirteenth Districts joined those from the Seventh. Over the next 12 months, there will be 10 more operations needing people. Reservists interested in participating must hold PS, BM, MK, RM, or QM ratings; be boat crew qualified/certified; or have an EA or EB explosives loading supervisor qualification code. Contact your unit training officer if interested.

Two Students of Coast Guard Families Awarded ROA Scholarships

Two undergraduate students of Coast Guard families were among the 100 winners of \$500 scholarships from the Reserve Officers' Association of the United States.

The Coast Guard winners include: Joseph Taylor Bronaugh, Jr., 21, son of CAPT J. Taylor Bronaugh, who will be a senior at the College of William and Mary in Williamsburg, VA; and Kimberly E. Heming, 21, daughter of CAPT William C. Heming, who will be a senior this fall at Fordham University in Bronx, NY.

The Henry J. Reilly Memorial Scholarship Program is named for the late Army Reserve Brigadier General who was the founder and first president of the ROA, 1922-23.

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sonnel. There is no doubt that acquiring an appropriate level of funding is primarily a function of how well we collectively communicate the value of our Coast Guard contribution to the National interests in defense, the war on drugs, maritime safety, and SAR.

In my short time aboard, I have already participated in a tabletop wargame with the MDZ Pacific Commanders and staff, and attended the ROA Conference at Orlando. I am impressed with the high degree of Reserve-active duty and Coast Guard-Navy integration in the staff and command structure. It is a dynamic example of the whole being greater than the sum of its parts. In Orlando, I met many Reserves and had a chance to join with some in a discussion of the Reserve DI program. I was impressed with their obvious professionalism, pride and commitment to excellence.

I'm writing this between planes en route to a meeting of the National Reserve Forces Committee composed of the chiefs of the Reserve Forces of NATO member countries. Within a few days of my return I'll be visiting units in the 13th and 17th Districts (as far as Attu and St. Paul Islands). I intend to gain a first hand appreciation for your training, for your organization, for your planning, and for your concerns.

We have important work to do together as we maintain our course for the 1990's. I look forward to meeting many of you, and I encourage your imagination, initiative and enthusiasm.

Chief, Office of Readiness and Reserve

Port Security/Firefighter Ratings Separated and Refocused

An entirely new set of practical and knowledge factors for the PS and FI ratings have come about as a result of a study which has spanned three years. Over this period of time, three panels were convened at Reserve Training Center, Yorktown, VA, comprised of representatives of the PS and FI rating and training managers at Coast Guard Head-quarters, PS and FI subject matter experts, and course writers from the Coast Guard Institute. The goals of the panels were to:

- Review and make recommendations for the PS and FI correspondence courses and servicewide examinations.
- Develop Port Security and Firefighting Job/Task Analyses.
- Redefine the mission of both ratings and reflect that mission in revised force elements and their task descriptions.
- Review and make recommendations for the PS and FI practical and knowledge factors.

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The COAST GUARD RESERVIST is published by the Commandant of the United States Coast Guard.

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Members of the Coast Guard Reserve are encouraged to submit short articles (in "plain English" of no more than than 300 words, typed double spaced) and black and white photographs (at least 5x7 inches, with identifying captions) to the editor for possible publication. Submissions cannot be returned.

Reservists should report change of address to their District (r). The *Reservist* cannot process address changes.

Inquiries concerning the Coast Guard Reserve should be addressed to: Commandant (G-RSP), U.S. Coast Guard, 2100 Second Street SW, Washington, DC 20593. Phone: (202) 267-0569 FTS 267-0569.

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The Desert Coast Guard

The Desert Coast Guard has returned to Arizona's western shore. The Coast Guard Reserve Unit Phoenix augmented the boat safety detachment at Parker Dam, California, from 1972 until 1982 when the boating safety detachment was disestablished, turning this responsibility over to state and local agencies. CGRU Phoenix has begun operations once again in conjunction with Coast Guard Group San Diego.

By law, the Coast Guard has jurisdiction over navigable US waters, which includes portions of the Colorado River in Utah, Arizona, Nevada, and California. CG Group San Diego exercises operational control over Coast Guard units on the river.

The need for CG presence became apparent when recreational boating and associated accidents began to climb on the Colorado River. In 1986, Rear Admiral Beran authorized the purchase of two 23-foot boats for law enforcement patrols which are operated by district reservists. CG Group San Diego provides classroom training for the Reserve crews. CDR J. R. Hamilton, the Commanding Officer of CGRU Phoenix, commented that this provides an excellent mobilization training platform for boarding officers.

RADM Breed Inducted into ROA's Minuteman Hall of Fame

On 2 June 1987, RADM Breed was inducted into the Minuteman Hall of Fame by the Reserve Officers' Association (ROA). The award is presented annually at the National Convention Banquet to a Citizen or Soldier "who has conspicuously contributed to the advancement of ROA programs and objectives". RADM Breed was recognized for his dynamic and forward thinking leadership of the Reserve Program during his tenure as Chief, Office of Readiness and Reserve from 1985 to 1987, particulary with regard to fostering the Coast Guard Reserve and its overall wartime readiness.

RADM Breed was presented a plaque with the inscription: "The Reserve Officers' Association proudly honors Alan D. Breed for his conspicuous contributions to the advancement of the association's programs and objectives." Normally given to military officers, it has also been awarded to DOD members, Service Secretariats, members of Congress, and Presidents of the United States. Other recipients of the award have included President Ronald Reagan, Representative G. V. (Sonny) Montgomery, and Harry S. Truman.



RADM Breed (center) is presented with the plaque from the ROA.

Reservist Saves Youth in Freak Accident

On Monday, June 8th, the 104-foot Super Squirrel II had onboard approximately 115 junior high school students and teachers when a wave, estimated at 15 feet, struck the vessel washing 14 year-old Damian Savoie overboard. Crew member Gary Dyer, a reservist at Coast Guard Station Block Island, jumped into the 55-degree water and pulled the boy to safety.

The impact of the wave threw a number of people to the deck causing lots of bumps and bruises, and a few minor bone injuries. The captain brought the vessel to New Shoreham from where the injured were flown to Westerly Hospital in Westerly, RI.

ROA Congressional Award Earned By CGRU MSO Tampa

At their mid-winter conference held in Washington, D.C., the Reserve Officers' Association (ROA) recognized Reserve Unit MSO Tampa by naming that unit the recipient of the annual RAO Congressional Award for the best Coast Guard Reserve Unit. The award was officially presented on June 28th by the ROA to the Commanding Officer of the winning reserve unit, CDR T. R. Skaife. Present at the ceremony were RADM Sparks and Congressman Michael Bilirakis (R-FL).

The Award is sponsored by the Coast Guard, Washington, D.C. chapter of the ROA, and is presented each year to an exceptional Reserve Unit. The selection is based on mobilization readiness evaluations and District Inspections, augmentation activities, and accomplishments in the area of the citizen-sailor concept, or community service.

The Coast Guard Foundation

The Coast Guard Foundation is a not-forprofit foundation which operates for charitable, scientific, literary, or educational purposes in support of the United States Coast Guard through financial contributions or gifts in kind.

The Coast Guard Academy Foundation was founded in 1969 to support the Academy. In 1985, the Coast Guard Foundation was created to provide for the betterment of life for the dedicated and loyal men and women of the U. S. Coast Guard. In 1986 the Academy Foundation merged into the Coast Guard Foundation. The Foundation is a nationally recognized organization with representation from all Coast Guard districts.

The Foundation solicits, collects, and otherwise raises funds including educational grants and corporate matching gifts. Needs for Foundation support are prioritized according to the urgency of the project and the specific interest of the donor. Projects already include a book about the Coast Guard, assistance in establishing a guest house on Governors' Island, a swimming pool complex at Petaluma, CA, and may include day-care centers, recreation facilities, and community centers.

Before the transition, the Coast Guard Academy Foundation provided strong financial support to the Academy. Support of the Academy will continue in areas of academic enrichment, transportation, recreational and cultural activities, athletics, waterfront programs, and public relations.

You are invited to inquire further into the work of the Coast Guard Foundation. The Coast Guard Foundation welcomes everyone's support. Opportunities exist for individuals, members of the Coast Guard Auxiliary, businesses, associations, foundations, and cor-

porations to support our efforts on behalf of the Coast Guard. Inquiries may be addressed to: The Coast Guard Foundation, Inc., RD 2, Box 144, Stonington, CT 06378-9405, (Tel. 203-535-0786).

Coast Guard Realigns Districts, Studies HQ Reorganization

In February of this year, the Commandant announced a realignment of Coast Guard Districts which affects virtually everyone in the Coast Guard. There are three basic changes: Coast Guard Districts will be reduced from 12 to 10; two new Regional Maintenance and Logistics Commands (RMLC's) will be created to assume most support functions formerly done by districts; and the two area commanders will assume operational and administrative control of ships larger than 180 feet and communications stations.

The realignment is a result of increasing pressures for additional operational personnel, as well as the Commandant's desire to improve our operations-to-support ratio. During the past decade, our military Full Time Equivalent (FTE) resources provided by Congress have not grown significantly while demands for military personnel have grown because of the new 270 foot cutters, 110-foot patrol boats, post-FRAM 378's, new C-130's, HU-25's and E2C's, law enforcement detachments, and anti-terrorism needs.

A different Coast Guard has emerged from the realignment. The 12th District is being completely incorporated into the llth. The 3rd District is being divided between the lst and 5th Districts, with the new boundary at Toms River, NJ. These changes have diverted about 500 people from support to operational billets.

The logical follow-on to the Coast Guard realignment is a study to realign Headquarters and Headquarters Units. This study is currently in progress and will emphasize the following

- What functions in the Coast Guard must be done centrally in a Headquarters located in Washington, DC?
- What other functions must be done centrally but not necessarily at Headquarters?
- What functions are appropriate for transfer to the realigned Districts/Areas/RMLC's?
- Are our various Headquarters Units positioned to meet our needs for the remainder of this century?
- What Headquarters organizational structure best supports our needs for internal Coast Guard management, and for interfacing with our nation's political structure?
- Recognizing the strong need to provide additional operational resources, what personnel savings are possible by re-structuring Headquarters and Headquarters Units?

The study is expected to be completed late this year with implementation as early as the 1988 transfer season.

Refocus—Continued from Page 2

The general thrust of the new practical and knowledge factors is to refocus both ratings and to separate them at the E-4 and E-5 level. PS's will assume new mission responsibilities in the areas of port physical security and law enforcement. Conversely, they will be much less involved in port safety and firefighting activities. The refocusing of the FI rating will place new emphasis on marine firefighting. The National Fire Protection Association (NFPA) Standards for Professional Qualifications for Fire Fighters (NFPA 1001) and Fire Officer (NFPA 1021) were used as the basis for the new FI practical and knowledge factors.

Highlights of the changes are:

- New PS and FI practical and knowledge factors to be published in the 1987 revision of the Enlisted Qualifications Manual (COMDINST M1414.8A).
- Establishing FI3's and FI2's. The direct Petty Officer Program will enlist members at a rate commensurate with their experience. Additionally, during a one year period, current PS3's and PS2's will be given the opportunity to lateral to FI based on their documented experience and training.
- Revised force elements are to be published in the new revision of the Readiness Planning Manual (COMDINST M3010.12).
 FI's will assume some of the port safety positions formerly held by PS's.
- Reprogramming of some of the current PS billets to FI billets.
- Revised servicewide examinations, which will phase in more and more of the new questions based on the new practical and knowledge factors.
- New PS "A" School, PSSO and PSSE courses at Yorktown.
- New FI resident training at Yorktown.
- · Revised PS correspondence courses.
- Development of correspondence courses for FI3, FI2, and FICS/FICM, and the incorporation of the current FI1 course into a FI1/FIC course.

The changes are significant. But they will allow the Coast Guard Reserve to more adequately meet the challenges that lie ahead, and to be prepared for mobilization duties.

USAir Says "Yes" to Discounts

Reservists traveling to or from inactive duty training sites are now eligible for government travel rates on USAir. On October 15, 1986, the airline waived the requirement that tickets be purchased by government transportation requests. Reservists now need only show travel orders or a letter certifying that travel is to or from a training site. According to military officials, the savings should result in at least 50 percent fare reductions for those who qualify.

Atlantic Beach, NC Is Scene Of Solid Shield '87

The resort city of Atlantic Beach, NC had a different type of visitor in the late spring of this year when the Coast Guard Group Fort Macon was host to over 300 military personnel who participated in Solid Shield '87 exercise. Over 200 Coast Guard active duty and Reserve personnel, and about half as many Navy Reservists were involved in the exercise which took place from 24 April to 2 May.

The scenario for this exercise required the Coast Guard to ensure that the port of Morehead City was safe for a naval fleet to sail into port, load troops and equipment, then sail out again. Coast Guard Reservists from over 30 units met this demand by operating and maintaining a fleet of eight Coast Guard small boats. The boat teams conducted around-the-clock patrols in the port area warning friendly boaters of the drill and watching for enemy forces.

Through the course of the exercise, a wide variety of situations were handled including a hostage crisis, anti-nuclear protesters, angry fishermen tired of repeated boardings, ship



A reservist maintains his watch atop Group Fort Macon office building during Solid Shield '87.

fires, terrorist attacks from speed boats, working with the media, not to mention interruptions created by several SAR cases during the drill.

CAPT Sniffen, Commander, Port Security Unit, Morehead City, commented that because the Coast Guard provides people rather than operational units, some time is spent getting them organized into a cohesive unit. "But," said Sniffen, "these exercises are becoming more professional".

USCGRU Baltimore Provides Security for USS Antietam Commissioning

On 6 June 1987, the U.S. Navy commissioned its newest ship, the USS Antietam, in Baltimore MD. Security for the commissioning was provided by active duty personnel from MSO Baltimore and reservists from CGRU Baltimore. The Antietam is the eighth ship in the new class of Aegis class guided missile cruisers and became part of the Pacific Fleet immediately after commissioning.

Many VIP's were in attendance for the ceremony and approximately 10,000 people visited the ship over the weekend. Waterside security was provided 24 hours a day by the Coast Guard using the two 32' patrol boats provided by the MSO and the Reserve Unit. Armed boat crews rotated throughout the two-day period of operations with reservists and active duty personnel working together to enforce a security zone in the Baltimore Harbor area. The boat crews had no major incidents but were kept busy intercepting boaters who wandered in or wanted a closer look.

Captain Philip J. Coady, Jr., the Antietam's Commanding Officer, commended the Coast Guard for the professional and capable way they handled waterside security. This real life operation was an excellent opportunity for RU Baltimore boat crews to show their skills and competence, and they performed with professionalism.

Reserve Schools Alameda Closes

On 1 July 1987, the Pacific Area Reserve Schools, located on Coast Guard Island, Alameda, California, closed their doors. Many of the Reserve ADT courses formerly taught at Reserve Schools Alameda (RSA) will now be offered at RTC Yorktown, VA. In addition, a new Reserve Division has been formed and located at Coast Guard Training Center, Petaluma, CA. All Coast Guard Reserve administrative courses will be taught at TRACEN Petaluma beginning in FY88.

Since its inception in the summer of 1982, RSA has successfully graduated thousands of Coast Guard Reservists. In addition, many local active duty personnel and local civilian law enforcement officers have been among the ranks of the graduating classes. In addition to the successful training of our Reserve and Regular forces, RSA has contributed significantly to the training of small boat operations to California Federal, State, and local law enforcement officers to more effectively work with these agencies in joint SAR operations and law enforcement patrols.

The RSA Staff and Instructors, both past and present, active duty and Reserve, have continually shown genuine respect and concern for the Coast Guard Reserve Program and its personnel. Through their expertise and concern for the student, RSA has succeeded in turning out graduates who are fully trained to become a more effective force in both augmentation and mobilization.